



February 25, 2021

SET Environmental, Inc. dba  
Environmental Remediation Services, Inc.  
4010 Option Pass  
Fort Wayne, IN 46818

**Re: RFP 21-3530**  
**Waste Tire Removal & Disposal Services**  
**Clemons Tire Site – Paragon, IN**

To Whom It May Concern:

This letter serves as acknowledgement and commitment for the above-referenced project. Our company will provide services – transport and tire processing – for SET Environmental with the Paragon tire site project for the subcontracted amount of \$300.00/ton with an approximate 140 tons. As the subcontractor, we will complete the work set forth with SET Environmental and the anticipated dates are to be determined by the Indiana Department of Environmental Management sometime in the 2021 calendar year.

Thank you.

Sincerely,  
Liberty Tire

A handwritten signature in black ink, appearing to read "John Dillon", is written over a horizontal line.

John Dillon  
Regional Vice-President  
Great Lakes Region